NMB Response to 2021 Federal Employee Viewpoint Survey (FEVS) Annual Employee Survey (AES) Results

The National Mediation Board has posted results of the Office of Personnel Management's (OPM) 2021 Federal Employee Viewpoint Survey (FEVS) Annual Employee Survey (AES). In FY 2021, the NMB saw a 15% increase in agency-wide survey participation from the previous year. The agency experienced the highest levels of positive feedback on employee's relationship with their work product, with 93% of employees feeling their work unit meets the needs of the customers, 93% of employees feeling their work unit produces high-quality products, and 85% of employees feeling a sense of personal accomplishment as it relates to their work. Additionally, 93% of employees feel the Agency is successful at accomplishing its mission.

The FEVS also recorded very positive trends in employee satisfaction with supervisors, with 93/94% of employees responding that their supervisor supports the need to balance work/life issues, they support employee development, and they are committed to a workforce representative of all segments of society. Looking forward to foster more constructive engagement, responses indicated that the agency could improve interdepartmental collaboration and communication, better support collaboration across work units, and do a better job handling of poor performers. These issues will be further examined and discussed with the NMB Board Members, Supervisors and Staff Members.

The Board expresses its appreciation to our Staff Members for their participation and constructive feedback to the 2021 FEV Survey.

Gerald Fauth III, Chairman National Mediation Board

		Response	Percent	Strongly Agree/ Very Good/ Very Satisfied	Agree/ Good/ Satisfied	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied	Disagree/ Poor/ Dissatisfied	Strongly Disagree/ Very Poor/ Very Dissatisfied	Percent	Strongly Agree/ Very Good/ Very Satisfied	Agree/ Good/ Satisfied	Neither Agree nor Disagree/ Fair/ Neither Satisfied nor Dissatisfied	Disagree/ Poor/ Dissatisfied	Strongly Disagree/ Very Poor/ Very Dissatisfied	Item Response Total**	Do Not Know/ No Basis to Judge
Item 1	Item Text	Type	Positive	%	%	%	%	%	Negative	N	N	N	N	N	N	N
1	*I am given a real opportunity to improve my skills in my organization.	Agree-disagree	76.9%	59.5%	17.5%	8.5%	8.0%	6.5%	14.5%	9	3	1	1	,	15	N/A
2	I feel encouraged to come up with new and better ways of doing things.	Agree-disagree	74.0%	59.5%	14.5%	19.5%	0.0%	6.5%	6.5%	9	2	3			15	
3	My work gives me a feeling of personal	Agree-disagree	74.076	39.376	14.376	15.576	0.076	0.576	0.5%	9		3	0	1	15	N/A
	accomplishment. I know what is expected of me on the job.	A di	84.9%	54.2%	30.8%	8.5%	0.0%	6.5%	6.5%	8	5	1	0	1	15	N/A
4	T know what is expected of the off the job.	Agree-disagree	78.4%	55.7%	22.7%	0.0%	15.1%	6.5%	21.6%	8	4	0	2	1	15	N/A
5	*My workload is reasonable.	Agree-disagree	70.00/	45.7%	34.3%	0.00/	20.49/	0.0%	20.19/	7	5	0	,		45	
6	*My talents are used well in the workplace.	Agree-disagree	79.9%			0.0%	20.1%		20.1%						15	
7	*I know how my work relates to the agency's	Agree-disagree	77.3%	56.2%	21.1%	0.0%	15.6%	7.0%	22.7%	8	3	0	2	1	14	0
8	goals. *I can disclose a suspected violation of any law,	Agree-disagree	93.1%	71.7%	21.3%	0.0%	0.0%	6.9%	6.9%	10	3	0	0	1	14	0
	rule or regulation without fear of reprisal.	rigited disagree														
9	*The people I work with cooperate to get the job	Agree-disagree	77.8%	71.9%	5.8%	7.6%	6.9%	7.6%	14.6%	9	1	1	1	1	13	2
9	done.	Agree-uisagree	93.5%	70.1%	23.4%	0.0%	6.5%	0.0%	6.5%	10	4	0	1	0	15	N/A
10	In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	Agree-disagree														
	poor performer uno connocor um nocumprover		46.2%	38.6%	7.7%	44.6%	0.0%	9.2%	9.2%	4	1	5	0	1	11	4
12	*In my work unit, differences in performance are recognized in a meaningful way.	Agree-disagree														
	recognized in a meaningral way.		66.0%	26.6%	39.3%	26.5%	0.0%	7.6%	7.6%	3	5	4	0	1	13	2
13	*My work unit has the job-relevant knowledge	Agree-disagree											-	_		
	and skills necessary to accomplish organizational goals.		92.9%	73.1%	19.7%	0.0%	0.0%	7.1%	7.1%	10	3	0	0	1	14	1
14	Employees in my work unit meet the needs of our	Always-never	32.370	73.170	15.770	0.070	0.070	7.170	7.170	10				1	14	<u> </u>
15	customers. Employees in my work unit contribute positively	Always-never	92.9%	74.4%	18.5%	7.1%	0.0%	0.0%	0.0%	10	3	1	0	0	14	1
	to my agency's performance.	,	93.5%	75.2%	18.3%	6.5%	0.0%	0.0%	0.0%	11	3	1	0	0	15	0
16	Employees in my work unit produce high-quality work.	Always-never	92.9%	59.7%	33.1%	7.1%	0.0%	0.0%	0.0%	8	5	1	0		14	1
17	Employees in my work unit adapt to changing	Always-never	32.370	33.770	33.170	7.170	0.070	0.070	0.076					0	14	<u> </u>
18	priorities. Employees in my work unit successfully	Always-never	85.0%	61.3%	23.8%	15.0%	0.0%	0.0%	0.0%	7	3	2	0	0	12	2
	collaborate.	,	93.5%	68.0%	25.5%	6.5%	0.0%	0.0%	0.0%	10	4	1	0	0	15	0
19	Employees in my work unit achieve our goals.	Always-never	100.0%	80.6%	19.4%	0.0%	0.0%	0.0%	0.0%	11	3	0	0	0	14	1
20	Employees are recognized for providing high quality products and services.	Agree-disagree														
21	Employees are protected from health and safety	Agree-disagree	84.6%	53.6%	31.0%	0.0%	7.7%	7.7%	15.4%	7	4	0	1	1	13	1
	hazards on the job.		93.5%	66.9%	26.6%	0.0%	0.0%	6.5%	6.5%	10	4	0	0	1	15	0
22	My agency is successful at accomplishing its mission.	Agree-disagree	92.9%	66.6%	26.2%	0.0%	0.0%	7.1%	7.1%	9	4	0	0	1	14	1
23	*I recommend my organization as a good place to	Agree-disagree							7.270			0		1	14	
24	work. *I believe the results of this survey will be used to	Agree-disagree	79.9%	33.8%	46.1%	5.0%	15.1%	0.0%	15.1%	5	7	1	2	0	15	N/A
	make my agency a better place to work.	3														1
25	My supervisor supports my need to balance work	Agree-disagree	52.2%	27.6%	24.5%	31.7%	0.0%	16.1%	16.1%	3	3	4	0	2	12	3
	and other life issues.		93.5%	68.0%	25.5%	0.0%	0.0%	6.5%	6.5%	10	4	0	0	1	15	0
26	My supervisor is committed to a workforce representative of all segments of society.	Agree-disagree														
			92.9%	67.2%	25.7%	0.0%	0.0%	7.1%	7.1%	9	4	0	0	1	14	1
27	Supervisors in my work unit support employee development.	Agree-disagree	92.9%	58.6%	34.3%	0.0%	0.0%	7.1%	7.1%	8	5	0	0	1	14	1
28	My supervisor listens to what I have to say.	Agree-disagree													14	
29	My supervisor treats me with respect.	Agree-disagree	93.5%	66.9%	26.6%	0.0%	0.0%	6.5%	6.5%	10	4	0	0	1	15	N/A
			84.9%	73.4%	11.5%	8.5%	0.0%	6.5%	6.5%	11	2	1	0	1	15	N/A
30	I have trust and confidence in my supervisor.	Agree-disagree	84.9%	66.9%	18.1%	0.0%	8.5%	6.5%	15.1%	10	3	0	1	1	15	N/A
31	Overall, how good a job do you feel is being done by your immediate supervisor?	Good-poor										-				
	ay your minimediate supervisor:		84.9%	73.4%	11.5%	8.5%	0.0%	6.5%	6.5%	11	2	1	0	1	15	N/A
32	In my organization, senior leaders generate high levels of motivation and commitment in the	Agree-disagree		2,		2.270	2.2.0	5.5.0	2.270							,
	workforce.		61.3%	17.8%	43.5%	15.4%	15.4%	8.0%	23.4%	2	5	2	2	1	12	2
33	My organization's senior leaders maintain high	Agree-disagree	,		2.370			2.2.0	_5.7/0		,			1	12	
	standards of honesty and integrity.		58.4%	24.2%	34.1%	23.2%	10.4%	8.0%	18.4%	3	4	3	1	1	12	2
	1			/	2.1270			2.070							·	

Some in the desirent hard first your with your involvement in your organization? Satisfied dissatisfied Satisfied d																	
Side	34	*Managers communicate the goals of the organization.	Agree-disagree	80.9%	27.3%	53.7%	5.3%	6.9%	6.9%	13.8%	4	7	1	1	1	14	0
36 Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor? 82.2% 55.9% 26.3% 8.9% 0.0% 8.9% 8.9% 6 3 1 0 1 11 37 I have a high level of respect for my organization? 88. Senior leaders demonstrate support for Work-Life programs. 89. Senior leaders demonstrate support for Work-Life programs. 81. Senior leaders demonstrate support for Work-Life programs. 83. Senior leaders demonstrate support for Work-Life programs. 84. Thow satisfied are you with your involvement in desisting dissatisfied 85. Setting dear you with your involvement in desisting dissatisfied 85. Setting dear you with the information you receive from management on what's going on in dissatisfied 85. Setting dear you with the information you receive from management on what's going on in dissatisfied 85.3% 32.5% 52.8% 7.4% 0.0% 7.4% 7.4% 4 7 1 0 1 1 1 N N N N N N N N N N N N N N N	35	different work units (for example, about projects,															
by the manager directly above your immediate supportsor? 82.2% 55.9% 26.3% 8.9% 0.0% 8.9% 6 3 1 0 1 11 37 Ihave a high level of respect for my organization's Agree-disagree senior leaders. 58 Senior leaders demonstrate support for Work-Life programs. 79.9% 47.3% 32.7% 13.2% 0.0% 6.9% 15.9% 5 4 3 1 1 1 14 38 Senior leaders demonstrate support for Work-Life programs. 79.9% 47.3% 32.7% 13.2% 0.0% 6.9% 6.9% 6 5 2 0 0 1 14 39 **How satisfied are you with your involvement in decisions that affect your work? 77.8% 36.8% 41.1% 9.0% 6.3% 6.9% 13.2% 5 6 1 1 1 1 1 1 1 1 N 40 **How satisfied are you with the information you receive from management on what's going on in your organization? 85.3% 32.5% 52.8% 7.4% 0.0% 7.4% 7.4% 4 7 1 0 1 1 13 N 41 **How satisfied are you with the recognition you with the recognition you dissatisfied with your job? 84.1% 62.6% 21.5% 9.0% 0.0% 6.9% 9 3 1 0 0 1 14 N 84.1% 62.6% 21.5% 9.0% 0.0% 6.9% 15.9% 8 4 0 1 1 1 1 1 4 N 43 Considering everything, how satisfied are you with your may? 68.0% 40.5% 27.5% 16.8% 8.3% 6.9% 15.9% 6 4 2 1 1 1 1 1 1 N 44 **Considering everything, how satisfied are you with your pay? 68.0% 40.5% 27.5% 16.8% 8.3% 6.9% 15.9% 6 4 2 1 1 1 1 1 N 45 **Considering everything, how satisfied are you with your organization?				51.4%	23.6%	27.7%	27.7%	13.4%	7.6%	20.9%	3	3	4	2	1	13	1
1	36	by the manager directly above your immediate	Good-poor														
Senior leaders Senior leaders Senior leaders demonstrate support for Work-Uff Agree-disagree 79.9% 47.3% 32.7% 13.2% 0.0% 6.9% 6.9% 6 5 2 0 1 14 14 14 14 15 15 15		· ·		82.2%	55.9%	26.3%	8.9%	0.0%	8.9%	8.9%	6	3	1	0	1	11	3
Programs.	37	. , ,	Agree-disagree	64.7%	39.0%	25.7%	19.4%	9.0%	6.9%	15.9%	5	4	3	1	1	14	0
39 *How satisfied are you with your involvement in decisions that affect your work? 40 *How satisfied are you with the information you receive from management on what's going on in your organization? 41 *How satisfied are you with the recognition you receive from doing a good job? 42 *Considering everything, how satisfied are you with your job? 43 *Considering everything, how satisfied are you with your ganization? 44 *Considering everything, how satisfied are you with your organization? 45 *Considering everything, how satisfied are you with your ganization? 46 *Considering everything, how satisfied are you with your ganization? 47 *Considering everything, how satisfied are you with your ganization? 48 *Considering everything, how satisfied are you with your ganization? 48 *Considering everything, how satisfied are you with your ganization? 49 *Considering everything, how satisfied are you with your ganization?	38		Agree-disagree	79.9%	47.3%	32.7%	13.2%	0.0%	6.9%	6.9%	6	5	2	0	1	14	0
40 *How satisfied are you with the information you receive from management on what's going on in your organization? 85.3% 32.5% 52.8% 7.4% 0.0% 7.4% 7.4% 4 7 1 0 1 13 N, 41 *How satisfied are you with the recognition you receive for doing a good job? 84.1% 62.6% 21.5% 9.0% 0.0% 6.9% 6.9% 9 3 1 0 1 14 N, 42 *Considering everything, how satisfied are you with your job? 84.1% 55.7% 28.4% 0.0% 9.0% 6.9% 15.9% 8 4 0 1 1 1 14 N, 43 Considering everything, how satisfied are you with your pay? 68.0% 40.5% 27.5% 16.8% 8.3% 6.9% 15.2% 6 4 2 1 1 1 14 N, 44 *Considering everything, how satisfied are you with your organization?	39									0.072					_		
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41 *How satisfied are you with the recognition you receive for doing a good job? 42 *Considering everything, how satisfied are you with your job? 43 Considering everything, how satisfied are you with your pay? 44 *Considering everything, how satisfied are you with your pay? 45 *Considering everything, how satisfied are you with your pay? 46 *Considering everything, how satisfied are you with your pay? 47 *Considering everything, how satisfied are you with your pay? 48 *Considering everything, how satisfied are you with your gangle everything, how satisfied dissatisfied 49 *Considering everything, how satisfied are you with your organization? 40 *Considering everything, how satisfied are you with your organization?	40	receive from management on what's going on in															
41 *How satisfied are you with the recognition you receive for doing a good job? 42 *Considering everything, how satisfied are you with your job? 43 Considering everything, how satisfied are you with your pay? 44 *Considering everything, how satisfied are you with your pay? 45 *Considering everything, how satisfied are you with your pay? 46 *Considering everything, how satisfied are you with your pay? 47 *Considering everything, how satisfied are you with your pay? 48 *Considering everything, how satisfied are you with your gangle everything, how satisfied dissatisfied 49 *Considering everything, how satisfied are you with your organization? 40 *Considering everything, how satisfied are you with your organization?				85.3%	32.5%	52.8%	7.4%	0.0%	7.4%	7.4%	4	7	1	0	1	13	N/A
42 *Considering everything, how satisfied are you with your job? 43 Considering everything, how satisfied are you with your pay? 44 *Considering everything, how satisfied are you with your pay? 45 Considering everything, how satisfied are you with your pay? 46 *Considering everything, how satisfied are you with your pay? 47 *Considering everything, how satisfied are you with your organization? 48 *Considering everything, how satisfied are you with your organization?	41								-								,
with your job? dissatisfied 84.1% 55.7% 28.4% 0.0% 9.0% 6.9% 15.9% 8 4 0 1 1 1 14 N, 43 Considering everything, how satisfied are you with your pay? 44 *Considering everything, how satisfied are you with your organization? 45 *Considering everything, how satisfied are you with your organization?				84.1%	62.6%	21.5%	9.0%	0.0%	6.9%	6.9%	9	3	1	0	1	14	N/A
43 Considering everything, how satisfied are you with your pay? 44 *Considering everything, how satisfied are you with your organization? 55 Satisfied dissatisfied 68.0% 40.5% 27.5% 16.8% 8.3% 6.9% 15.2% 6 4 2 1 1 1 14 N, 15	42																
with your pay? dissatisfied 68.0% 40.5% 27.5% 16.8% 8.3% 6.9% 15.2% 6 4 2 1 1 1 14 N, 44 *Considering everything, how satisfied are you with your organization? dissatisfied				84.1%	55.7%	28.4%	0.0%	9.0%	6.9%	15.9%	8	4	0	1	1	14	N/A
*Considering everything, how satisfied are you with your organization? Satisfied dissatisfied	43																
with your organization? dissatisfied				68.0%	40.5%	27.5%	16.8%	8.3%	6.9%	15.2%	6	4	2	1	1	14	N/A
54 70 20 00 24 70 40 40 00 500 45 00	44																· ·
64.7% 30.0% 34.7% 19.4% 9.0% 6.9% 15.9% 4 5 3 1 1 1 14 N				64.7%	30.0%	34.7%	19.4%	9.0%	6.9%	15.9%	4	5	3	1	1	14	N/A

^{*} AES prescribed items as of 2017 (5 CFR Part 250, Subpart C)

** Unweighted count of responses excluding "Do Not Know" or "No Basis to Judge"

Percentages are weighted to represent the Agency's population.

11. In my work unit poor performers usually:										
	2021	2021	2020	2020	2019	2019				
	N	%	N	%	N	%				
Remain in the work unit and improve their performance over time	3	33.8%	2	26.8%	2	17.3%				
Remain in the work unit and continue to underperform	2	21.2%	5	52.2%	9	82.7%				
Leave the work unit - removed or transferred	0	0.0%	0	0.0%	0	0.0%				
Leave the work unit - quit	1	10.1%	1	10.6%	0	0.0%				
There are no poor performers in my work unit	3	34.9%	1	10.3%	0	0.0%				
Do Not Know	6	_b	3	_b	2	_b				
Total	15	100.0%	12	100.0%	13	100.0%				

Percentages are weighted to represent the Agency's population.

The rows above do not include results for any year when there were fewer than 4 completed surveys.

[&]quot;—a" indicates that there are no trending results available for the year.

 $[&]quot;-^{\rm b}"$ indicates that the "Do Not Know" responses are not included in percentage calculations.

ltem	Year	ltem Text	Percent Positive	Percent Neutral	Percent Negative	Item Response Total** N	Do Not Know/ No Basis to Judge N
1	2021	*I am given a real opportunity to improve my skills in my organization.	76.9%	8.5%	14.5%	15	N/A
1	2020	*I am given a real opportunity to improve my skills in my organization.	75.8%	8.1%	16.1%	11	N/A
1	2019	*I am given a real opportunity to improve my skills in my organization.	61.5%	0.0%	38.5%	13	N/A
1	2018	*I am given a real opportunity to improve my skills in my organization.	64.3%	14.1%	21.6%	21	N/A
1	2017	*I am given a real opportunity to improve my skills in my organization.	70.8%	4.3%	24.8%	20	N/A
1	2016	*I am given a real opportunity to improve my skills in my organization.	53.2%	23.1%	23.7%	28	N/A
1	2015	*I am given a real opportunity to improve my skills in my organization.	47.6%	12.1%	40.3%	16	N/A
2	2021	I feel encouraged to come up with new and better ways of doing things.	74.0%	19.5%	6.5%	15	N/A
2	2020	I feel encouraged to come up with new and better ways of doing things.	77.9%	7.4%	14.7%	12	N/A
2	2019	I feel encouraged to come up with new and better ways of doing things.	76.8%	0.0%	23.2%	13	N/A
2	2018	I feel encouraged to come up with new and better ways of doing things.	49.0%	18.3%	32.7%	21	N/A
2	2017	I feel encouraged to come up with new and better ways of doing things.	55.5%	20.4%	24.2%	20	N/A
2	2016	I feel encouraged to come up with new and better ways of doing things.	42.8%	25.0%	32.2%	27	N/A
2	2015	I feel encouraged to come up with new and better ways of doing things.	42.4%	24.6%	33.0%	16	N/A
3	2021	My work gives me a feeling of personal accomplishment.	84.9%	8.5%	6.5%	15	N/A
3	2020	My work gives me a feeling of personal accomplishment.	89.8%	10.2%	0.0%	11	N/A
3	2019	My work gives me a feeling of personal accomplishment.	68.3%	15.8%	15.9%	13	N/A
3		My work gives me a feeling of personal accomplishment.	68.0%	23.3%	8.7%	21	N/A
3		My work gives me a feeling of personal accomplishment.	65.6%	18.6%	15.8%	20	N/A
3		My work gives me a feeling of personal accomplishment.	60.7%	22.7%	16.6%	26	N/A
3		My work gives me a feeling of personal accomplishment.	71.4%	22.7%	6.5%	15	
4		I know what is expected of me on the job.					N/A
4		·	78.4%	0.0%	21.6%	15	N/A
		I know what is expected of me on the job.	77.9%	7.4%	14.7%	12	N/A
4		I know what is expected of me on the job.	76.8%	0.0%	23.2%	13	N/A
4		I know what is expected of me on the job.	75.9%	8.7%	15.4%	21	N/A
4		I know what is expected of me on the job.	84.0%	10.7%	5.3%	20	N/A
4		I know what is expected of me on the job.	71.4%	16.4%	12.3%	26	N/A
4		I know what is expected of me on the job.	66.5%	13.5%	20.0%	15	N/A
5	2021	*My workload is reasonable.	79.9%	0.0%	20.1%	15	0
5	2020	*My workload is reasonable.	64.7%	9.3%	26.0%	12	0
5	2019	*My workload is reasonable.	59.1%	15.9%	25.0%	12	0
5	2018	*My workload is reasonable.	61.8%	13.9%	24.2%	20	0
5	2017	*My workload is reasonable.	68.6%	5.3%	26.1%	20	0
5	2016	*My workload is reasonable.	56.7%	16.1%	27.2%	27	0
5	2015	*My workload is reasonable.	39.0%	18.5%	42.4%	16	0
6	2021	*My talents are used well in the workplace.	77.3%	0.0%	22.7%	14	0
6	2020	*My talents are used well in the workplace.	77.9%	7.4%	14.7%	12	0
6	2019	*My talents are used well in the workplace.	58.5%	0.0%	41.5%	12	0
6	2018	*My talents are used well in the workplace.	58.7%	18.8%	22.5%	21	0
6	2017	*My talents are used well in the workplace.	59.9%	9.9%	30.2%	20	0
6	2016	*My talents are used well in the workplace.	50.7%	24.8%	24.6%	26	1
6	2015	*My talents are used well in the workplace.	43.2%	7.7%	49.1%	15	0
7		*I know how my work relates to the agency's goals.	93.1%	0.0%	6.9%	14	0
7	2020	*I know how my work relates to the agency's goals.	92.6%	7.4%	0.0%	12	0
7	2019	*I know how my work relates to the agency's goals.	83.8%	0.0%	16.2%	12	0
7	2018	*I know how my work relates to the agency's goals.	68.0%	18.1%	13.9%	21	0
7	2017	*I know how my work relates to the agency's goals and priorities.	84.2%	5.3%	10.6%	20	0
7	2016	*I know how my work relates to the agency's goals and priorities.	80.1%	8.6%	11.4%	28	0
7	2015	*I know how my work relates to the agency's goals and priorities.					
8	2013	*I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	67.0%	19.4%	13.6%	16	0
8	2021	*I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	77.8%	7.6%	14.6%	13	2
8			68.6%	9.3%	22.1%	12	0
8	2019	*I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	58.3%	8.2%	33.4%	12	1
	2018	*I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	49.9%	13.1%	37.0%	21	0
8	2017	*I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	60.3%	5.3%	34.4%	20	0
8	2016	*I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	56.9%	4.5%	38.6%	27	1
8	2015	*I can disclose a suspected violation of any law, rule or regulation without fear of reprisal.	30.2%	13.2%	56.5%	15	1
9	2021	*The people I work with cooperate to get the job done.	93.5%	0.0%	6.5%	15	N/A
9	2020	*The people I work with cooperate to get the job done.	85.3%	0.0%	14.7%	12	N/A
9	2019	*The people I work with cooperate to get the job done.	61.9%	0.0%	38.1%	13	N/A
9	2018	*The people I work with cooperate to get the job done.	67.4%	4.4%	28.3%	21	N/A
9	2017	*The people I work with cooperate to get the job done.	64.3%	4.6%	31.1%	20	N/A
9	2016	*The people I work with cooperate to get the job done.	58.6%	19.3%	22.1%	28	N/A

9	2015	*The people I work with cooperate to get the job done.	65.9%	6.1%	28.0%	16	N/A
10	2021	In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	46.2%	44.6%	9.2%	11	4
10	2020	In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	82.1%	9.0%	8.9%	10	2
10	2019	In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	49.9%	0.0%	50.1%	12	1
10	2018	In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	24.8%	20.1%	55.1%	20	1
10	2017	In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	33.1%	11.3%	55.6%	18	2
10	2016	In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	34.2%	25.2%	40.6%	26	2
10	2015	In my work unit, steps are taken to deal with a poor performer who cannot or will not improve.	31.8%	21.5%	46.6%	14	2
12	2021	*In my work unit, differences in performance are recognized in a meaningful way.					2
12	2021		66.0%	26.5%	7.6%	13	
		*In my work unit, differences in performance are recognized in a meaningful way.	77.9%	7.4%	14.7%	12	0
12	2019	*In my work unit, differences in performance are recognized in a meaningful way.	39.1%	14.8%	46.1%	13	0
12	2018	*In my work unit, differences in performance are recognized in a meaningful way.	33.2%	31.6%	35.2%	20	1
12	2017	*In my work unit, differences in performance are recognized in a meaningful way.	40.9%	14.5%	44.5%	20	0
12	2016	*In my work unit, differences in performance are recognized in a meaningful way.	37.5%	16.9%	45.7%	27	1
12	2015	*In my work unit, differences in performance are recognized in a meaningful way.	42.1%	5.2%	52.6%	16	0
13	2021	*My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals.					
			92.9%	0.0%	7.1%	14	1
13	2020	*My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals.					
			92.6%	7.4%	0.0%	12	0
13	2019	*My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals.	32.070	7.470	0.070	12	
10	2015	m, non-time as the job recent monetage and stand recesser, to estuding as the standard goals.	76 70/	7.20/	46.00/	40	
- 12	2010	***	76.7%	7.3%	16.0%	13	0
13	2018	*My work unit has the job-relevant knowledge and skills necessary to accomplish organizational goals.					
			74.8%	15.2%	10.0%	20	1
13	2017	*The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.					
			64.4%	9.9%	25.7%	20	0
13	2016	*The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.					
			54.8%	26.7%	18.5%	28	0
13	2015	*The workforce has the job-relevant knowledge and skills necessary to accomplish organizational goals.					
		, , , , , ,	54.4%	16.9%	28.7%	14	2
14	2021	Employees in my work unit meet the needs of our customers.					
14	2021		92.9%	7.1%	0.0%	14	1
		During the COVID-19 pandemic, my work unit has met the needs of our customers.	100.0%	0.0%	0.0%	12	0
15	2021	Employees in my work unit contribute positively to my agency's performance.	93.5%	6.5%	0.0%	15	0
15	2020	During the COVID-19 pandemic, my work unit has contributed positively to my agency's performance.					
			100.0%	0.0%	0.0%	12	0
16	2021	Employees in my work unit produce high-quality work.	92.9%	7.1%	0.0%	14	1
16	2020	During the COVID-19 pandemic, my work unit has produced high-quality work.	100.0%	0.0%	0.0%	11	0
17	2021	Employees in my work unit adapt to changing priorities.	85.0%	15.0%	0.0%	12	2
17	2020	During the COVID-19 pandemic, my work unit has adapted to changing priorities.	100.0%	0.0%	0.0%	12	0
18	2021	Employees in my work unit successfully collaborate.	93.5%	6.5%	0.0%	15	0
18	2020	During the COVID-19 pandemic, my work unit has successfully collaborated.	100.0%	0.0%	0.0%	11	1
19	2021	Employees in my work unit achieve our goals.	100.0%	0.0%	0.0%	14	
19	2020	During the COVID-19 pandemic, my work unit has achieved our goals.	100.0%	0.0%	0.0%	12	0
20	2021	Employees are recognized for providing high quality products and services.					
20	2020	Employees are recognized for providing high quality products and services.	84.6%	0.0%	15.4%	13	1
			92.6%	0.0%	7.4%	12	0
20	2019	Employees are recognized for providing high quality products and services.	57.9%	0.0%	42.1%	12	1
20	2018	Employees are recognized for providing high quality products and services.	46.6%	19.2%	34.2%	20	1
20	2017	Employees are recognized for providing high quality products and services.	60.1%	10.1%	29.8%	20	0
20	2016	Employees are recognized for providing high quality products and services.	57.9%	10.6%	31.5%	27	1
20	2015	Employees are recognized for providing high quality products and services.	40.9%	6.3%	52.8%	16	0
21	2021	Employees are protected from health and safety hazards on the job.	93.5%	0.0%	6.5%	15	0
21						12	0
41	2020	Employees are protected from health and safety hazards on the job.	92.6%	7.4%	0.0%		
21	2020	Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job.	92.6% 85.2%				0
			85.2%	7.6%	7.2%	13	0
21 21	2019 2018	Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job.	85.2% 73.0%	7.6% 27.0%	7.2% 0.0%	13 21	0
21 21 21	2019 2018 2017	Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job.	85.2% 73.0% 79.5%	7.6% 27.0% 15.8%	7.2% 0.0% 4.6%	13 21 20	0
21 21 21 21	2019 2018 2017 2016	Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job.	85.2% 73.0% 79.5% 75.8%	7.6% 27.0% 15.8% 21.4%	7.2% 0.0% 4.6% 2.9%	13 21 20 27	0 0 1
21 21 21 21 21 21	2019 2018 2017 2016 2015	Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job.	85.2% 73.0% 79.5% 75.8% 84.4%	7.6% 27.0% 15.8% 21.4% 15.6%	7.2% 0.0% 4.6% 2.9% 0.0%	13 21 20 27 15	0 0 1 1
21 21 21 21 21 21 22	2019 2018 2017 2016 2015 2021	Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. My agency is successful at accomplishing its mission.	85.2% 73.0% 79.5% 75.8% 84.4% 92.9%	7.6% 27.0% 15.8% 21.4% 15.6% 0.0%	7.2% 0.0% 4.6% 2.9% 0.0% 7.1%	13 21 20 27 15 14	0 0 1 1 1
21 21 21 21 21 21 22 22	2019 2018 2017 2016 2015 2021 2020	Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. My agency is successful at accomplishing its mission. My agency is successful at accomplishing its mission.	85.2% 73.0% 79.5% 75.8% 84.4% 92.9% 100.0%	7.6% 27.0% 15.8% 21.4% 15.6% 0.0%	7.2% 0.0% 4.6% 2.9% 0.0% 7.1% 0.0%	13 21 20 27 15 14	0 0 1 1 1 0
21 21 21 21 21 22 22 22 22	2019 2018 2017 2016 2015 2021 2020 2019	Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. My agency is successful at accomplishing its mission. My agency is successful at accomplishing its mission. My agency is successful at accomplishing its mission.	85.2% 73.0% 79.5% 75.8% 84.4% 92.9%	7.6% 27.0% 15.8% 21.4% 15.6% 0.0%	7.2% 0.0% 4.6% 2.9% 0.0% 7.1%	13 21 20 27 15 14	0 0 1 1 1
21 21 21 21 21 22 22 22 22 22	2019 2018 2017 2016 2015 2021 2020	Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. My agency is successful at accomplishing its mission. My agency is successful at accomplishing its mission.	85.2% 73.0% 79.5% 75.8% 84.4% 92.9% 100.0%	7.6% 27.0% 15.8% 21.4% 15.6% 0.0%	7.2% 0.0% 4.6% 2.9% 0.0% 7.1% 0.0%	13 21 20 27 15 14	0 0 1 1 1 0
21 21 21 21 21 22 22 22 22	2019 2018 2017 2016 2015 2021 2020 2019	Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. My agency is successful at accomplishing its mission. My agency is successful at accomplishing its mission. My agency is successful at accomplishing its mission.	85.2% 73.0% 79.5% 75.8% 84.4% 92.9% 100.0% 84.0%	7.6% 27.0% 15.8% 21.4% 15.6% 0.0% 0.0%	7.2% 0.0% 4.6% 2.9% 0.0% 7.1% 0.0%	13 21 20 27 15 14 12	0 0 1 1 1 0 0
21 21 21 21 21 22 22 22 22 22	2019 2018 2017 2016 2015 2021 2020 2019 2018	Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. My agency is successful at accomplishing its mission.	85.2% 73.0% 79.5% 75.8% 84.4% 92.9% 100.0% 84.0% 77.5%	7.6% 27.0% 15.8% 21.4% 15.6% 0.0% 0.0% 16.0% 8.7%	7.2% 0.0% 4.6% 2.9% 0.0% 7.1% 0.0% 13.7%	13 21 20 27 15 14 12 13	0 0 1 1 1 0 0
21 21 21 21 21 22 22 22 22 22 22	2019 2018 2017 2016 2015 2021 2020 2019 2018 2017	Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. My agency is successful at accomplishing its mission.	85.2% 73.0% 79.5% 75.8% 84.4% 92.9% 100.0% 84.0% 77.5% 89.8%	7.6% 27.0% 15.8% 21.4% 15.6% 0.0% 0.0% 16.0% 8.7% 4.6%	7.2% 0.0% 4.6% 2.9% 0.0% 7.1% 0.0% 13.7% 5.6%	13 21 20 27 15 14 12 13 21	0 0 1 1 1 0 0 0
21 21 21 21 21 22 22 22 22 22 22 22	2019 2018 2017 2016 2015 2021 2020 2019 2018 2017 2016	Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. My agency is successful at accomplishing its mission.	85.2% 73.0% 79.5% 75.8% 84.4% 92.9% 100.0% 84.0% 77.5% 89.8% 67.8% 59.4%	7.6% 27.0% 15.8% 21.4% 15.6% 0.0% 0.0% 16.0% 8.7% 4.6% 16.2% 19.7%	7.2% 0.0% 4.6% 2.9% 0.0% 7.1% 0.0% 0.0% 13.7% 5.6% 16.1% 20.9%	13 21 20 27 15 14 12 13 21 19 27	0 0 1 1 1 0 0 0 0
21 21 21 21 21 22 22 22 22 22 22 22 22 2	2019 2018 2017 2016 2015 2021 2020 2019 2018 2017 2016 2015	Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. Employees are protected from health and safety hazards on the job. My agency is successful at accomplishing its mission. My agency is successful at accomplishing its mission.	85.2% 73.0% 79.5% 75.8% 84.4% 92.9% 100.0% 84.0% 77.5% 89.8% 67.8%	7.6% 27.0% 15.8% 21.4% 15.6% 0.0% 0.0% 16.0% 8.7% 4.6%	7.2% 0.0% 4.6% 2.9% 0.0% 7.1% 0.0% 13.7% 5.6% 16.1%	13 21 20 27 15 14 12 13 21 19	0 0 1 1 1 0 0 0

22	2010	Business and assessment in the control of the contr					
23	2018	*I recommend my organization as a good place to work.	49.9%	27.7%	22.4%	21	N/A
23	2017	*I recommend my organization as a good place to work.	65.4%	15.1%	19.5%	20	N/A
23	2016	*I recommend my organization as a good place to work.	56.2%	17.9%	25.9%	28	N/A
23	2015	*I recommend my organization as a good place to work.	42.2%	24.8%	33.0%	16	N/A
24	2021	*I believe the results of this survey will be used to make my agency a better place to work.	52.2%	31.7%	16.1%	12	3
24	2020	*I believe the results of this survey will be used to make my agency a better place to work.	45.9%	30.1%	24.0%	11	1
24	2019	*I believe the results of this survey will be used to make my agency a better place to work.	34.5%	15.6%	50.0%	12	1
24	2018	*I believe the results of this survey will be used to make my agency a better place to work.	32.7%	27.3%	40.0%	19	2
24	2017	*I believe the results of this survey will be used to make my agency a better place to work.	34.4%	31.0%	34.6%	20	0
24	2016	*I believe the results of this survey will be used to make my agency a better place to work.	26.6%			23	
24				33.8%	39.6%		5
	2015	*I believe the results of this survey will be used to make my agency a better place to work.	24.8%	48.4%	26.8%	16	0
25	2021	My supervisor supports my need to balance work and other life issues.	93.5%	0.0%	6.5%	15	0
25	2020	My supervisor supports my need to balance work and other life issues.	85.3%	0.0%	14.7%	12	0
25	2019	My supervisor supports my need to balance work and other life issues.	69.5%	0.0%	30.5%	13	0
25	2018	My supervisor supports my need to balance work and other life issues.	77.3%	8.8%	13.9%	21	0
25	2017	My supervisor supports my need to balance work and other life issues.	79.5%	9.9%	10.6%	20	0
25	2016	My supervisor supports my need to balance work and other life issues.	76.9%	11.5%	11.6%	27	1
25	2015	My supervisor supports my need to balance work and other life issues.					
			60.4%	19.8%	19.8%	15	0
26	2021	My supervisor is committed to a workforce representative of all segments of society.	92.9%	0.0%	7.1%	14	1
26	2020	My supervisor is committed to a workforce representative of all segments of society.	77.9%	7.4%	14.7%	12	0
26	2019	My supervisor is committed to a workforce representative of all segments of society.	66.6%	0.0%	33.4%	12	1
26	2018	My supervisor is committed to a workforce representative of all segments of society.	75.6%	9.8%	14.6%	19	2
26	2017	My supervisor is committed to a workforce representative of all segments of society.	73.3%	10.1%	16.6%	19	1
26	2016	My supervisor is committed to a workforce representative of all segments of society.	61.4%	20.5%	18.1%	26	2
26	2015	My supervisor is committed to a workforce representative of all segments of society.	54.2%	37.3%	8.4%	14	
27							2
	2021	Supervisors in my work unit support employee development.	92.9%	0.0%	7.1%	14	1
27	2020	Supervisors in my work unit support employee development.	77.9%	7.4%	14.7%	12	0
27	2019	Supervisors in my work unit support employee development.	61.9%	0.0%	38.1%	13	0
27	2018	Supervisors in my work unit support employee development.	57.0%	16.1%	26.9%	21	0
27	2017	Supervisors in my work unit support employee development.	65.6%	9.9%	24.5%	20	0
27	2016	Supervisors in my work unit support employee development.	59.0%	11.7%	29.2%	28	0
27	2015	Supervisors in my work unit support employee development.	53.7%	6.0%	40.3%	16	0
28	2021	My supervisor listens to what I have to say.		0.0%			
28	2020		93.5%		6.5%	15	N/A
		My supervisor listens to what I have to say.	70.4%	7.4%	22.2%	12	N/A
28	2019	My supervisor listens to what I have to say.	54.0%	7.0%	39.0%	13	N/A
28	2018	My supervisor listens to what I have to say.	80.9%	0.0%	19.1%	20	N/A
28	2017	My supervisor listens to what I have to say.	79.8%	4.3%	15.9%	20	N/A
28	2016	My supervisor listens to what I have to say.	84.8%	8.1%	7.1%	28	N/A
28	2015	My supervisor listens to what I have to say.	86.6%	0.0%	13.4%	16	N/A
29	2021	My supervisor treats me with respect.	84.9%	8.5%	6.5%	15	N/A
29	2020	My supervisor treats me with respect.	70.4%	7.4%	22.2%	12	N/A
29	2019	· · ·					
			62.5%	0.0%	37.5%	13	N/A
29	2018	My supervisor treats me with respect.	80.9%	4.5%	14.5%	20	N/A
29	2017	My supervisor treats me with respect.	84.1%	5.3%	10.6%	20	N/A
29	2016	My supervisor treats me with respect.	76.9%	14.5%	8.6%	28	N/A
29	2015	My supervisor treats me with respect.	81.4%	5.2%	13.4%	16	N/A
30	2021	I have trust and confidence in my supervisor.	84.9%	0.0%	15.1%	15	N/A
30	2020	I have trust and confidence in my supervisor.	70.4%	7.4%	22.2%	12	N/A
30	2019	I have trust and confidence in my supervisor.	46.4%	8.5%	45.1%	13	N/A
30		I have trust and confidence in my supervisor.					
		, ,	68.9%	6.4%	24.7%	19	N/A
30	2017	I have trust and confidence in my supervisor.	69.9%	9.9%	20.2%	20	N/A
30	2016	I have trust and confidence in my supervisor.	60.5%	11.5%	27.9%	28	N/A
30	2015	I have trust and confidence in my supervisor.	68.0%	11.3%	20.7%	16	N/A
31	2021	Overall, how good a job do you feel is being done by your immediate supervisor?	84.9%	8.5%	6.5%	15	N/A
31	2020	Overall, how good a job do you feel is being done by your immediate supervisor?	70.4%	7.4%	22.2%	12	N/A
31	2019	Overall, how good a job do you feel is being done by your immediate supervisor?	46.4%	30.3%	23.3%	13	N/A
31	2018	Overall, how good a job do you feel is being done by your immediate supervisor?	75.3%	4.7%	20.0%	19	N/A
31	2017	Overall, how good a job do you feel is being done by your immediate supervisor?					
			69.7%	14.4%	15.9%	20	N/A
31	2016	Overall, how good a job do you feel is being done by your immediate supervisor?	69.8%	10.3%	20.0%	28	N/A
31	2015	Overall, how good a job do you feel is being done by your immediate supervisor?	58.1%	19.8%	22.1%	15	N/A
32	2021	In my organization, senior leaders generate high levels of motivation and commitment in the workforce.					
			61.3%	15.4%	23.4%	12	2
	2020	In my organization, senior leaders generate high levels of motivation and commitment in the workforce.					
32							•
32			70.6%	14 7%	14 7%	12	
32	2019	In my organization, senior leaders generate high levels of motivation and commitment in the workforce.	70.6%	14.7%	14.7%	12	0

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12 2017 Imm progenizations, sensitive feeding generate high bleeds of moderation and commitment in the workforce. 1904 34.04	32	2018	In my organization, senior leaders generate high levels of motivation and commitment in the workforce.	/				
2025 Private of Engineering States 2025 Private States 2025	32	2017	In my organization, senior leaders generate high levels of motivation and commitment in the workforce.	35.4%	16.5%	48.1%	18	1
1	32	2017	and organization, senior leaders generate ingitieves of motivation and communicities in the worklosee.	44 9%	20.4%	34 6%	20	0
1.	32	2016	In my organization, senior leaders generate high levels of motivation and commitment in the workforce.	44.570	20.470	34.070	20	
2021 My againstates is some leaders maintain high standards of honesty and integrity. 5,000 7,000 7,400 14,700 12,0				39.4%	14.1%	46.6%	28	0
15 2011 Mortganizations senite Landers maintain in high standards of honeshy and integrity 12 12 13 13 13 13 13 13	32	2015	In my organization, senior leaders generate high levels of motivation and commitment in the workforce.					
1.5 2009 My organization is consider facilities with an important and integrity 1.2 1.2 1.3 1.				31.6%	5.5%	62.9%	15	0
10 Management of the case of management high standards of honography and managemy 14.27% 14.29% 14.29% 13.0 10.0 12.0	33	2021	My organization's senior leaders maintain high standards of honesty and integrity.	58.4%	23.2%	18.4%	12	2
1.				77.9%	7.4%	14.7%	12	0
30 307 My organizations serior feeders maintain high standards of homety and integrity. 568, 11,5 × 12,5 × 13,5 × 13,5 × 12,5 × 13,5								0
32 30 My organization's serior leaders maintain high standard of Poresty and Integrity. 37,000 37,000 38,000								0
32								
Managers communicate the goals of the organization. 2009 33.00 13.00								
200 Managers communicate the goals of the organization. 37,96 7,48 137% 31 3 3 3 3 3 3 4 4 4 4								
34 1919 Managers communicate the goals of the organization. 534 132 134								
10.15 Managers communicate the goals of the organization.	34							
2018 **Managers communicate the goods and priorities of the organization.	34	2018	*Managers communicate the goals of the organization.					0
2015 Managers promote communication among different work units (for example, about projects, goals, needed resources).	34	2017	*Managers communicate the goals and priorities of the organization.	60.1%	9.9%	30.0%	20	0
15 2021 Managers promote communication among different work units (for example, about projects, goals, needed resources).	34	2016	*Managers communicate the goals and priorities of the organization.	46.5%	23.2%	30.3%	27	1
Second S	34	2015	*Managers communicate the goals and priorities of the organization.	51.6%	6.5%	42.0%	15	0
2020 Managers promote communication among different work units (for example, about projects, goals, needed resources). 7.9% 7.4% 14.7% 12 0	35	2021	Managers promote communication among different work units (for example, about projects, goals, needed resources).					
1.5 2018 Managers promote communication among different work units (for example, about projects, goals, needed resources). 39.4% 0.0% 60.6% 13 0.0				51.4%	27.7%	20.9%	13	1
2019 Managers promote communication among different work units (for example, about projects, goals, needed resources). 38.4% 0.0% 60.6% 13 0.0% 0.0	35	2020	Managers promote communication among different work units (for example, about projects, goals, needed resources).					
35 2015 Managers promote communication among different work units (for example, about projects, goals, needed resources).				77.9%	7.4%	14.7%	12	0
2018 Managers promote communication among different work units (for example, about projects, goals, needed resources). 40.5% 6.1% 53.4% 18 1	35	2019	Managers promote communication among different work units (for example, about projects, goals, needed resources).					
Managers promote communication among different work units (for example, about projects, goals, needed resources). 59.2% 10.5% 30.3% 20 0 0				39.4%	0.0%	60.6%	13	0
Section Sect	35	2018	Managers promote communication among different work units (for example, about projects, goals, needed resources).					
2016 Managers promote communication among different work units (for example, about projects, goals, needed resources). 38.0% 19.6% 42.4% 28 0	25	2017	Managers premate communication among different work units (for example, about projects goals, peeded recourses)	40.5%	6.1%	53.4%	18	1
2016 Managers promote communication among different work units (for example, about projects, goals, needed resources). 38.0% 19.6% 42.4% 28 0.8	33	2017	Managers promote communication among different work units for example, about projects, goals, needed resources).	50.20/	40.50/	20.20/	20	
2015 Managers promote communication among different work units (for example, about projects, goals, needed resources). 38.0% 19.6% 42.4% 28 0.0% 35.16% 0.0% 48.4% 15 0.0% 36.2% 0.0% 36.2% 36.9% 36.9% 36.9% 36.9% 36.2% 36	35	2016	Managers promote communication among different work units (for example, about projects, goals, needed resources)	59.2%	10.5%	30.3%	20	0
2015 Manager's promote communication among different work units (for example, about projects, goals, needed resources). 51.6% 0.0% 48.4% 15 0.0% 0.0% 48.4% 15 0.0% 0.0% 0.0% 48.4% 15 0.0%	33	2010	intanagers promote communication among different work units (for example, about projects, goals, needed resources).	39.00/	10.69/	12 10/	20	0
Solition Solition	35	2015	Managers promote communication among different work units (for example, about projects, goals, needed resources).	36.0%	19.0%	42.470	20	
2021 Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?	00	2013	The managers promote communication among amore and more among the contract projects and projects	51.6%	0.0%	18.1%	15	0
Section Sect	36	2021	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?	31.070	0.070	40.470	15	
2020 Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor? 77.9% 7.4% 14.7% 12 0				82.2%	8.9%	8.9%	11	3
2019 Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor? 46.3% 15.2% 38.5% 13 0	36	2020	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?					
2018 2018 2018 2019				77.9%	7.4%	14.7%	12	0
2018 2018 2017 2017 2018 2017 2018 2017 2018 2018 2018 2019	36	2019	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?					
S4.3% 24.0% 21.6% 13 4				46.3%	15.2%	38.5%	13	0
2017 Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor? 53.0% 22.0% 25.0% 27 1	36	2018	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?					
2016 Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor? 53.0% 22.0% 25.0% 27 1				54.3%	24.0%	21.6%	13	4
2016 Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor? 53.0% 22.0% 25.0% 27 1	36	2017	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?					
Signature Sign				64.4%	15.1%	20.5%	20	0
2015 Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor? 55.8% 0.0% 44.2% 14 1 1 1 1 1 1 1 1	36	2016	Overall, how good a job do you feel is being done by the manager directly above your immediate supervisor?					
14 1 1 37 2021 I have a high level of respect for my organization's senior leaders. 64.7% 19.4% 15.9% 14 0 0 0 0 0 0 0 0 0				53.0%	22.0%	25.0%	27	1
37 2021 I have a high level of respect for my organization's senior leaders. 64.7% 19.4% 15.9% 14 0 37 2020 I have a high level of respect for my organization's senior leaders. 77.9% 7.4% 14.7% 12 0 37 2019 I have a high level of respect for my organization's senior leaders. 39.4% 14.8% 45.7% 13 0 37 2018 I have a high level of respect for my organization's senior leaders. 42.8% 18.6% 38.6% 19 0 37 2017 I have a high level of respect for my organization's senior leaders. 65.3% 9.3% 25.5% 20 0 37 2016 I have a high level of respect for my organization's senior leaders. 51.9% 17.7% 30.3% 28 0 37 2015 I have a high level of respect for my organization's senior leaders. 51.9% 17.7% 30.3% 28 0 38 2021 Senior leaders demonstrate support for Work-Life programs. 79.9% 13.2% 6.9% 14 0 38 2021 Senior leaders demonstrate support for Work-Life programs. 77.9% 7.4% 14.7% 12 0 38 2018	36	2015	Overall, now good a Job do you feel is being done by the manager directly above your immediate supervisor?					
1	27	2024	I have a bink lavel of consent for any consent cultural and con-					1
1								
37 2018 I have a high level of respect for my organization's senior leaders. 42.8% 18.6% 38.6% 19 0 37 2017 I have a high level of respect for my organization's senior leaders. 65.3% 9.3% 25.5% 20 0 37 2016 I have a high level of respect for my organization's senior leaders. 51.9% 17.7% 30.3% 28 0 38 2021 Senior leaders demonstrate support for my organization's senior leaders. 50.5% 6.7% 42.9% 15 0 38 2021 Senior leaders demonstrate support for Work-Life programs. 79.9% 13.2% 6.9% 14 0 38 2019 Senior leaders demonstrate support for Work-Life programs. 39.4% 29.4% 31.2% 13 0 38 2018 Senior leaders demonstrate support for Work-Life programs. 45.2% 31.2% 23.6% 19 0 38 2017 Senior leaders demonstrate support for Work-Life programs. 62.9% 10.4% 26.7% 19 1 38 2016 Senior leaders demonstrate support for Work-Life programs. 60.4% 21.3% <td></td> <td></td> <td>1 7 9</td> <td></td> <td></td> <td></td> <td></td> <td></td>			1 7 9					
2017 I have a high level of respect for my organization's senior leaders. 65.3% 9.3% 25.5% 20 0 37 2016 I have a high level of respect for my organization's senior leaders. 51.9% 17.7% 30.3% 28 0 37 2015 I have a high level of respect for my organization's senior leaders. 50.5% 6.7% 42.9% 15 0 38 2021 Senior leaders demonstrate support for Work-Life programs. 79.9% 13.2% 6.9% 14 0 38 2020 Senior leaders demonstrate support for Work-Life programs. 77.9% 7.4% 14.7% 12 0 38 2019 Senior leaders demonstrate support for Work-Life programs. 39.4% 29.4% 31.2% 13 0 38 2018 Senior leaders demonstrate support for Work-Life programs. 45.2% 31.2% 23.6% 19 0 38 2017 Senior leaders demonstrate support for Work-Life programs. 62.9% 10.4% 26.7% 19 1 38 2016 Senior leaders demonstrate support for Work-Life programs. 60.4% 21.3% 18.4% 24 3 39 2021 Senior leaders demonstrate support for Work-Life programs. 57.1% 14.2% 28.7% 15 0 39 2021 **How satisfied are you with your involvement in decisions that affect your work? 77.8% 9.0% 13.2% 14 N/A								
37 2016 I have a high level of respect for my organization's senior leaders. 51.9% 17.7% 30.3% 28 0 37 2015 I have a high level of respect for my organization's senior leaders. 50.5% 6.7% 42.9% 15 0 38 2021 Senior leaders demonstrate support for Work-Life programs. 79.9% 13.2% 6.9% 14 0 38 2019 Senior leaders demonstrate support for Work-Life programs. 77.9% 7.4% 14.7% 12 0 38 2019 Senior leaders demonstrate support for Work-Life programs. 39.4% 29.4% 31.2% 13 0 38 2018 Senior leaders demonstrate support for Work-Life programs. 45.2% 31.2% 23.6% 19 0 38 2017 Senior leaders demonstrate support for Work-Life programs. 62.9% 10.4% 26.7% 19 1 38 2016 Senior leaders demonstrate support for Work-Life programs. 60.4% 21.3% 18.4% 24 3 39 2021 *How satisfied are you with your involvement in decisions that affect your work? 77.8% 9.0%								
37 2015 I have a high level of respect for my organization's senior leaders. 50.5% 6.7% 42.9% 15 0 38 2021 Senior leaders demonstrate support for Work-Life programs. 79.9% 13.2% 6.9% 14 0 38 2020 Senior leaders demonstrate support for Work-Life programs. 77.9% 7.4% 14.7% 12 0 38 2019 Senior leaders demonstrate support for Work-Life programs. 39.4% 29.4% 31.2% 13 0 38 2018 Senior leaders demonstrate support for Work-Life programs. 45.2% 31.2% 23.6% 19 0 38 2017 Senior leaders demonstrate support for Work-Life programs. 62.9% 10.4% 26.7% 19 1 38 2016 Senior leaders demonstrate support for Work-Life programs. 60.4% 21.3% 18.4% 24 3 39 2021 Senior leaders demonstrate support for Work-Life programs. 57.1% 14.2% 28.7% 15 0 39 2021 *How satisfied are you with your involvement in decisions that affect your work? 77.8% 9.0% 1								
38 2021 Senior leaders demonstrate support for Work-Life programs. 79.9% 13.2% 6.9% 14 0 38 2020 Senior leaders demonstrate support for Work-Life programs. 77.9% 7.4% 14.7% 12 0 38 2019 Senior leaders demonstrate support for Work-Life programs. 39.4% 29.4% 31.2% 13 0 38 2018 Senior leaders demonstrate support for Work-Life programs. 45.2% 31.2% 23.6% 19 0 38 2017 Senior leaders demonstrate support for Work-Life programs. 62.9% 10.4% 26.7% 19 1 38 2016 Senior leaders demonstrate support for Work-Life programs. 60.4% 21.3% 18.4% 24 3 38 2015 Senior leaders demonstrate support for Work-Life programs. 57.1% 14.2% 28.7% 15 0 39 2021 *How satisfied are you with your involvement in decisions that affect your work? 77.8% 9.0% 13.2% 14 N/A								0
38 2020 Senior leaders demonstrate support for Work-Life programs. 77.9% 7.4% 14.7% 12 0 38 2019 Senior leaders demonstrate support for Work-Life programs. 39.4% 29.4% 31.2% 13 0 38 2018 Senior leaders demonstrate support for Work-Life programs. 45.2% 31.2% 23.6% 19 0 38 2017 Senior leaders demonstrate support for Work-Life programs. 62.9% 10.4% 26.7% 19 1 38 2016 Senior leaders demonstrate support for Work-Life programs. 60.4% 21.3% 18.4% 24 3 39 2021 Senior leaders demonstrate support for Work-Life programs. 57.1% 14.2% 28.7% 15 0 39 2021 *How satisfied are you with your involvement in decisions that affect your work? 77.8% 9.0% 13.2% 14 N/A	38	2021						0
38 2018 Senior leaders demonstrate support for Work-Life programs. 45.2% 31.2% 23.6% 19 0 38 2017 Senior leaders demonstrate support for Work-Life programs. 62.9% 10.4% 26.7% 19 1 38 2016 Senior leaders demonstrate support for Work-Life programs. 60.4% 21.3% 18.4% 24 3 38 2015 Senior leaders demonstrate support for Work-Life programs. 57.1% 14.2% 28.7% 15 0 39 2021 *How satisfied are you with your involvement in decisions that affect your work? 77.8% 9.0% 13.2% 14 N/A	38	2020	Senior leaders demonstrate support for Work-Life programs.					0
38 2017 Senior leaders demonstrate support for Work-Life programs. 62.9% 10.4% 26.7% 19 1 38 2016 Senior leaders demonstrate support for Work-Life programs. 60.4% 21.3% 18.4% 24 3 38 2015 Senior leaders demonstrate support for Work-Life programs. 57.1% 14.2% 28.7% 15 0 39 2021 *How satisfied are you with your involvement in decisions that affect your work? 77.8% 9.0% 13.2% 14 N/A	38	2019	Senior leaders demonstrate support for Work-Life programs.	39.4%	29.4%	31.2%	13	0
38 2016 Senior leaders demonstrate support for Work-Life programs. 60.4% 21.3% 18.4% 24 3 38 2015 Senior leaders demonstrate support for Work-Life programs. 57.1% 14.2% 28.7% 15 0 39 2021 *How satisfied are you with your involvement in decisions that affect your work? 77.8% 9.0% 13.2% 14 N/A		2018	Senior leaders demonstrate support for Work-Life programs.	45.2%	31.2%	23.6%	19	0
38 2015 Senior leaders demonstrate support for Work-Life programs. 57.1% 14.2% 28.7% 15 0 39 2021 *How satisfied are you with your involvement in decisions that affect your work? 77.8% 9.0% 13.2% 14 N/A			11 1	62.9%	10.4%	26.7%	19	1
39 2021 *How satisfied are you with your involvement in decisions that affect your work? 77.8% 9.0% 13.2% 14 N/A				60.4%	21.3%	18.4%	24	3
			11 2					0
29 ZOZO HOW Satisfied are you with your involvement in decisions that affect your work? 77.9% 7.4% 14.7% 12 N/A								
	39	2020	now saustied are you with your involvement in decisions that affect your work?	77.9%	7.4%	14.7%	12	N/A

39	2019	*How satisfied are you with your involvement in decisions that affect your work?	41.6%	17.3%	41.1%	12	N/A
39	2018	*How satisfied are you with your involvement in decisions that affect your work?	48.2%	6.4%	45.4%	19	N/A
39	2017	*How satisfied are you with your involvement in decisions that affect your work?	50.2%	19.8%	30.0%	20	N/A
39	2016	*How satisfied are you with your involvement in decisions that affect your work?	38.0%	20.7%	41.3%	28	N/A
39	2015	*How satisfied are you with your involvement in decisions that affect your work?	30.7%	20.0%	49.4%	15	N/A
40	2021	*How satisfied are you with the information you receive from management on what's going on in your organization?	85.3%	7.4%	7.4%	13	N/A
40	2020	*How satisfied are you with the information you receive from management on what's going on in your organization?	77.9%			12	
40	2019	*How satisfied are you with the information you receive from management on what's going on in your organization?		0.0%	22.1%		N/A
40	2018	*How satisfied are you with the information you receive from management on what's going on in your organization?	33.4%	9.1%	57.5%	12	N/A
40	2017	*How satisfied are you with the information you receive from management on what's going on in your organization?	36.2%	18.6%	45.2%	19	N/A
	2017	The state are you want the mornation you receive normalistic and a state of the sta	55.5%	5.3%	39.2%	20	N/A
40	2016	*How satisfied are you with the information you receive from management on what's going on in your organization?	33.370	3.370	33.270	20	IV/A
			40.8%	10.9%	48.3%	28	N/A
40	2015	*How satisfied are you with the information you receive from management on what's going on in your organization?	10.070	10.570	10.070		,,,,
			37.1%	0.0%	62.9%	15	N/A
41	2021	*How satisfied are you with the recognition you receive for doing a good job?	84.1%	9.0%	6.9%	14	N/A
41	2020	*How satisfied are you with the recognition you receive for doing a good job?	77.9%	7.4%	14.7%	12	N/A
41	2019	*How satisfied are you with the recognition you receive for doing a good job?	58.5%	16.1%	25.4%	12	N/A
41	2018	*How satisfied are you with the recognition you receive for doing a good job?	54.6%	15.9%	29.5%	19	N/A
41	2017	*How satisfied are you with the recognition you receive for doing a good job?	53.3%	21.6%	25.0%	19	N/A
41	2016	*How satisfied are you with the recognition you receive for doing a good job?	52.9%	28.5%	18.6%	28	N/A
41	2015	*How satisfied are you with the recognition you receive for doing a good job?	44.9%	20.0%	35.1%	15	N/A
42	2021	*Considering everything, how satisfied are you with your job?	84.1%	0.0%	15.9%	14	N/A
42	2020	*Considering everything, how satisfied are you with your job?	92.6%	0.0%	7.4%	12	N/A
42	2019	*Considering everything, how satisfied are you with your job?	61.5%	7.6%	30.9%	13	N/A
42	2018	*Considering everything, how satisfied are you with your job?	64.1%	4.7%	31.2%	19	N/A
42	2017	*Considering everything, how satisfied are you with your job?	70.8%	13.3%	15.9%	20	N/A
42	2016	*Considering everything, how satisfied are you with your job?	48.3%	24.4%	27.3%	28	N/A
42	2015	*Considering everything, how satisfied are you with your job?	58.2%	6.7%	35.1%	15	N/A
43	2021	Considering everything, how satisfied are you with your pay?	68.0%	16.8%	15.2%	14	N/A
43	2020	Considering everything, how satisfied are you with your pay?	70.1%	11.3%	18.7%	12	N/A
43	2019	Considering everything, how satisfied are you with your pay?	54.5%	22.6%	23.0%	13	N/A
43	2018	Considering everything, how satisfied are you with your pay?	58.7%	4.7%	36.6%	19	N/A
43	2017	Considering everything, how satisfied are you with your pay?	48.3%	10.6%	41.2%	20	N/A
43	2016	Considering everything, how satisfied are you with your pay?	51.4%	16.0%	32.6%	28	N/A
43	2015	Considering everything, how satisfied are you with your pay?	59.1%	0.0%	40.9%	15	N/A
44	2021	*Considering everything, how satisfied are you with your organization?	64.7%	19.4%	15.9%	14	N/A
44	2020	*Considering everything, how satisfied are you with your organization?	77.9%	7.4%	14.7%	12	N/A
44	2019	*Considering everything, how satisfied are you with your organization?	54.3%	14.8%	30.9%	13	N/A
44	2018	*Considering everything, how satisfied are you with your organization?	50.1%	0.0%	49.9%	19	N/A
44	2017	*Considering everything, how satisfied are you with your organization?	65.4%	14.4%	20.2%	20	N/A
44	2016	*Considering everything, how satisfied are you with your organization?	51.1%	18.6%	30.3%	28	N/A
44	2015	*Considering everything, how satisfied are you with your organization?	52.7%	5.5%	41.8%	15	N/A

^{*} AES prescribed items as of 2017 (5 CFR Part 250, Subpart C)

Percentages are weighted to represent the Agency's population.

Trending for Q14-Q19 is based on the "During the COVID-19 Pandemic" responses in 2020.

Q14-Q19 were not included in the 2015-2019 OPM FEVS and therefore not shown for those years.

The rows above do not include results for any year when there were fewer than 4 completed surveys.

^{**} Unweighted count of responses excluding "Do Not Know" or "No Basis to Judge"

[&]quot;— $^{\mbox{\tiny all}}$ indicates that there are no trending results available for the year.

Agency Pandemic Response: Physically Present

45. Since the last OPM FEVS (September and October 2020), on average what percentage of your work time have you been <u>physically present</u> at your agency worksite (including headquarters, bureau, field offices, etc.)?

	2021 N	2021 %	2020 N	2020 %
100% of my work time	1	6.9%	1	8.6%
At least 75% but less than 100%	0	0.0%	0	0.0%
At least 50% but less than 75%	0	0.0%	0	0.0%
At least 25% but less than 50%	1	9.0%	0	0.0%
Less than 25%	8	59.5%	6	50.4%
I have not been physically present at my agency worksite during the				
pandemic	4	24.6%	5	41.0%
Total	14	100.0%	12	100.0%

Percentages are weighted to represent the Agency's population.

The rows above do not include results for any year when there were fewer than 4 completed surveys.

[&]quot;— $^{\rm a_{\rm II}}$ indicates that there are no trending results available for the year.

Telework Trends

46. Please select the response that BEST describes your current teleworking schedule.

	. <u></u> ,					
	2021	2021	2020	2020	2019	2019
	N	%	N	%	N	%
I telework every work day	10	71.0%	11	90.7%	0	0.0%
I telework 3 or 4 days per week	4	29.0%	1	9.3%	2	15.3%
I telework 1 or 2 days per week	0	0.0%	0	0.0%	6	44.3%
I telework, but only about 1 or 2 days per month	0	0.0%	0	0.0%	0	0.0%
I telework very infrequently, on an unscheduled or short-term basis	0	0.0%	0	0.0%	0	0.0%
I do not telework because I have to be physically present on the job (e.g., law						
enforcement officers, TSA agent, border patrol agent, security personnel)	0	0.0%	0	0.0%	0	0.0%
I do not telework because of technical issues (e.g., connectivity, inadequate						
equipment) that prevent me from teleworking	0	0.0%	0	0.0%	0	0.0%
I do not telework because I did not receive approval to do so, even though I						
have the kind of job where I can telework	0	0.0%	0	0.0%	3	23.8%
I do not telework because I choose not to telework	0	0.0%	0	0.0%	2	16.6%
Total	14	100.0%	12	100.0%	13	100.0%

Percentages are weighted to represent the Agency's population.

Trending for Q46 is based on the "As of now" responses in 2020.

The rows above do not include results for any year when there were fewer than 4 completed surveys.

[&]quot;— $^{\rm a_{\rm II}}$ indicates that there are no trending results available for the year.

Pandemic: Employee Supports

47. How has your organization supported you during the COVID-19 pandemi For each support listed, choose the best response from one of the 3 columns:		you needed and	have been <u>availab</u>	<u>le</u> to you, (2) tho	se needed but <u>not</u>	<u>available</u> to you,	and (3) those supp	orts you have not	currently needed.			
		2021 Needed and <u>available</u> to me	me	2021 Needed, but not available to me	2021 Not needed by me now	2021 Not needed by me now		2020 Needed and <u>available</u> to me	2020 Needed, but not available to me	2020 Needed, but <u>not available</u> to me	2020 Not needed by me now	2020 Not needed by me now
47A. Expanded telework	N 13	93.7%	N 0	0.0%	N	6.3%	N 12	100.0%	N 0	0.0%	N 0	0.0%
478. Expanded work schedule flexibilities	15	57.2%	3	26.3%	2	16.6%	3	23.3%	1	7.4%	8	69.3%
47C. Expanded leave policies	7	46.8%	1	9.0%	6	44.2%	3	23.3%	1	11.3%	8	65.4%
47D. Clear guidance on COVID-19 vaccination protocols	12	86.8%	1	6.9%	1	6.3%	_a	_a	_a	_a	_a	_a
47E. Appropriate physical health resources (e.g., access to COVID-19 testing) at my agency worksite	3	24.2%	2	12.2%	9	63.6%	_3	_a	_a	_a	_a	_a
47F. Timely communication about possible COVID-19 exposure at my agency												
worksite	10	79.8%	0	0.0%	3	20.2%	10	85.1%	1	7.4%	1	7.5%
47G. Social distancing in my agency worksite	9	68.5%	1	6.9%	4	24.6%	6	55.5%	1	7.4%	5	37.1%
47H. Encouraged use of personal protective equipment (PPE) or other safety equipment in my agency worksite	8	59.5%	1	6.9%	5	33.6%	8	70.3%	0	0.0%	4	29.7%
47I. Cleaning and sanitizing performed regularly in my agency worksite to										_	a	
reduce risk of COVID-19 illness	9	68.5%	1	6.9%	4	24.6%	_*	_*	-a	-1	_	-*
47J. A well-ventilated worksite	7	56.5%	2	16.6%	4	26.8%	_*	_a	_a	-*	_a	-*
47K. Clear guidance on quarantine requirements after any COVID-19 exposure	9	71.9%	1	7.5%	3	20.6%	_*	_ª	_a	_a	_a	_a

Percentages are weighted to represent the Agency's population.

The rows above do not include results for any year when there were fewer than 4 completed surveys.

"—" indicates that there are no trending results available for the year.

Items Q47D-E and Q47I-K are new and do not trend. Item text for Q47F and Q47G has changed from the 2020 FEVS.

Pandemic Response: Senior Leaders and Supervisors

18 My organization's senior	leaders demonstrate commitm	ent to employee health and safety.
40. IVIY Organization 5 Senior	readers demonstrate committi	ent to employee nealth and sajety.

	2021	2021	2020	2020
	N	%	N	%
Strongly Agree	11	80.9%	9	77.9%
Agree	2	12.2%	2	14.7%
Neither Agree nor Disagree	1	6.9%	0	0.0%
Disagree	0	0.0%	0	0.0%
Strongly Disagree	0	0.0%	1	7.4%
No Basis to Judge	0	_b	0	b
Total	14	100.0%	12	100.0%

49. My organization's senior leaders support policies and procedures to protect employee health and safety.

	2021	2021	2020	2020
	N	%	N	%
Strongly Agree	10	74.7%	9	84.1%
Agree	2	12.2%	2	15.9%
Neither Agree nor Disagree	2	13.2%	0	0.0%
Disagree	0	0.0%	0	0.0%
Strongly Disagree	0	0.0%	0	0.0%
No Basis to Judge	0	_b	1	_b
Total	14	100.0%	12	100.0%

50. My organization's senior leaders provide effective communications about what to expect with the return to the physical worksite.

	2021	2021
	N	%
Strongly Agree	6	45.2%
Agree	5	32.7%
Neither Agree nor Disagree	1	9.0%
Disagree	0	0.0%
Strongly Disagree	2	13.2%
No Basis to Judge	0	b
Total	14	100.0%

51. My supervisor shows concern for my health and safety.

	2021	2021	2020	2020
	N	%	N	%
Strongly Agree	9	66.2%	8	76.1%
Agree	4	26.9%	2	15.9%
Neither Agree nor Disagree	0	0.0%	0	0.0%
Disagree	0	0.0%	0	0.0%
Strongly Disagree	1	6.9%	1	8.0%
No Basis to Judge	0	b	1	_b
Total	14	100.0%	12	100.0%

52. My supervisor supports my efforts to stay healthy and safe while working.

	2021	2021	2020	2020
	N	%	N	%
Strongly Agree	8	59.9%	8	76.1%
Agree	5	33.2%	2	15.9%
Neither Agree nor Disagree	0	0.0%	0	0.0%
Disagree	0	0.0%	0	0.0%
Strongly Disagree	1	6.9%	1	8.0%
No Basis to Judge	0	_b	1	b
Total	14	100.0%	12	100.0%

53. My supervisor creates an environment where I can voice my concerns about staying healthy and safe.

	2021	2021	2020	2020
	N	%	N	%
Strongly Agree	9	65.7%	8	70.4%
Agree	3	21.2%	2	14.9%
Neither Agree nor Disagree	1	6.3%	0	0.0%
Disagree	0	0.0%	0	0.0%
Strongly Disagree	1	6.9%	2	14.7%
No Basis to Judge	0	_b	0	b
Total	14	100.0%	12	100.0%

Percentages are weighted to represent the Agency's population.

Trending for Q48, Q49, Q51-Q53 is based on the "During the COVID-19 Pandemic" responses in 2020.

The rows above do not include results for any year when there were fewer than 4 completed surveys.

[&]quot;-a" indicates that there are no trending results available for the year.

[&]quot;—b" indicates that the "No Basis to Judge" responses are not included in percentage calculations.

Pandemic: Type of Work

54. Does the type of work you do require you to be physically present at a worksite (e.g., border patrol agent, TSA agent, meat inspector)?

2021	2021	2020	2020
N	%	N	%
1	6.3%	0	0.0%
13	93.7%	11	100.0%
0	0.0%	0	0.0%
14	100.0%	11	100.0%

Percentages are weighted to represent the Agency's population.

The rows above do not include results for any year when there were fewer than 4 completed surveys.

[&]quot;— $^{a_{\rm H}}$ indicates that there are no trending results available for the year.

Pandemic Response

55. My agency's leadership updates employees about return to the worksite planning.

	2021	2021	
	N	%	
Strongly Agree	3	24.4%	
Agree	8	54.7%	
Neither Agree nor Disagree	1	7.8%	
Disagree	0	0.0%	
Strongly Disagree	2	13.2%	
Do Not Know	0	_b	
Total	14	100.0%	

56. In plans to return more employees to the worksite, my organization has made employee safety a top priority.

	2021	2021	
	N	%	
Strongly Agree	6	43.9%	
Agree	4	32.8%	
Neither Agree nor Disagree	2	15.8%	
Disagree	0	0.0%	
Strongly Disagree	1	7.4%	
Do Not Know	0	_b	
Total	13	100.0%	

57. Based on my organization's handling of the COVID-19 pandemic, I believe my organization will respond effectively to future emergencies.

	2021 N	2021 %	2020 N	2020 %
Strongly Agree	9	66.8%	8	69.3%
Agree	3	20.1%	3	23.3%
Neither Agree nor Disagree	1	6.3%	0	0.0%
Disagree	0	0.0%	1	7.4%
Strongly Disagree	1	6.9%	0	0.0%
Do Not Know	0	_b	0	b
Total	14	100.0%	12	100.0%

Percentages are weighted to represent the Agency's population.

The rows above do not include results for any year when there were fewer than 4 completed surveys.

The "Do Not Know" response option for Q57 was worded as "No Basis to Judge" in 2020.

[&]quot;—a" indicates that there are no trending results available for the year.

 $[&]quot;-^{b}"$ indicates that the "Do Not Know" responses are not included in percentage calculations.