Experience Summary: Decided over 3,000 cases since 1972 as a neutral. Currently serves on several permanent panels as an Arbitrator, Referee, Hearing Officer, or Umpire. Published numerous articles on Arbitration and Labor Relations and served as guest speaker at conferences and training programs sponsored by the American Arbitration Association, Federal Mediation and Conciliation Service, Delaware State Public Employment Relations Commission, Pennsylvania Labor Relations Board, New Jersey Public Employment Relations Commission, Pennsylvania Bureau of Mediation, etc.

Former Chairman, Foreign Service Grievance Board - Department of State and American Foreign Officers Association - 1993-1999.

Membership: National Academy of Arbitrators

National Mediation Board

American Arbitration Association

Federal Mediation & Conciliation Service

Pennsylvania Bureau of Labor Relations

Pennsylvania Bureau of Mediation

New Jersey Public Employment Relations Commission

New Jersey Bureau of Mediation

Delaware State Public Employment Relations Commission

New York State Bureau of Mediation

lowa Public Employment Relations Commission

California State Bureau of Mediation

California Public Employment Relations Commission

District of Columbia (Washington) Public Employment

Relations Commission

Issues: Alcohol and Drug Abuse, Arbitrability, Discharge, Discipline, Discrimination, Holiday and Holiday Pay, Job Classification, Job Evaluation, Job Posting and Bidding, Layoff, Bumping and Recall, Management Rights, Overtime, Pensions, Rate of Pay, Call-In/Call-Back Pay, Safety, Schedule of Work, Seniority, Subcontracting, Transfers, Vacation and Vacation Pay, Work Performance, Working Conditions, etc.



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Executive Assistant
Special Assistant to the Secretary and
Executive Secretary of the Department
Deputy Assistant Secretary for Equal
Employment Opportunity and Civil
Rights

Chief of Protocol Chairman, Foreign Service Grievance Board

Civil Service Ombudsman
Deputy Secretary of State
Under Secretary for Political Affairs
Under Secretary for Economic, Business, and
Agricultural Affairs

Under Secretary for Arms Control and International Security Under Secretary for Management Under Secretary for Global Affairs Counselor of the Department of State

Assistant Secretary for Administration
Assistant Secretary for Consular Affairs
Assistant Secretary for Diplomatic Security
and Director of the Office of Foreign

Missions

Chief Financial Officer

Chief Information Officer and Director of the Bureau of Information Resource

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Medical Director, Department of State and the Foreign Service

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Director of the Foreign Service Institute Assistant Secretary for Population, Refugee, and Migration Affairs

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Director, Policy Planning Staff

Assistant Secretary for Legislative Affairs Assistant Secretary for Democracy, Human

Rights, and Labor Legal Advisor

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[For the Department of State statement of organization, see the Code of Federal Regulations, Title 22, Part 5]

The Department of State advises the President in the formulation and execution of foreign policy. As Chief Executive, the President has overall responsibility for the foreign policy of the United States. The Department of State's primary objective in the conduct of foreign relations is to promote the long-range security and well-being of the United States. The Department determines and analyzes the facts relating to American overseas interests, makes recommendations on policy and future action, and takes the necessary steps to carry out established policy. In so doing, the

¹ A description of the organization and functions of the United Nations can be found under Selected Multilaleral Organizations in this book.