



**NATIONAL MEDIATION BOARD**

WASHINGTON, DC 20572

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31 NMB No. 45  
January 28, 2004

Arthur E. Thomas  
Vice President, General Counsel  
& Secretary  
Horizon Air Industries, Inc.  
19521 International Boulevard  
Seattle, WA 98188

Patricia A. Friend, President  
Association of Flight Attendants  
1275 K Street, N.W., Suite 500  
Washington, DC 20005-4006

Morton Bahr, President  
Communications Workers of America  
502 Third Street, N.W.  
Washington, DC 20001

Re: NMB File No. C-6825/Case No. R-5732  
Horizon Air Industries, Inc.

Gentlemen and Ms. Friend:

This determination addresses the request from the Association of Flight Attendants (AFA) to transfer AFA's certification in Case No. R-5732 to the Association of Flight Attendants – Communications Workers of America, AFL-CIO (AFA – CWA). For the reasons discussed below, the National Mediation Board (Board) grants the request and transfers AFA's certification in R-5732 to AFA - CWA.

AFA was certified to represent Flight Attendants on Horizon Air Industries, Inc. (Horizon or Carrier) in Case No. R-5732 (1987). On December 23, 2003, the Board received a

letter from AFA requesting a transfer of its certification for Flight Attendants to AFA - CWA.

The Carrier did not provide the Board with a position statement in this matter.

According to the letter from the AFA and the accompanying documents, consistent with AFA's Constitution and By-Laws, AFA's Board of Directors voted on the Merger Agreement at its annual meeting. AFA's Board of Directors is made up of all AFA Local Executive Council (LEC) Presidents sitting as delegates. Of the 67 delegates, 59 voted to approve and endorse the merger and the Merger Agreement. The AFA Board also voted to send the Merger Agreement to a secret ballot vote of the entire membership for ratification. The vote was conducted by an independent company. The balloting was concluded on December 1, 2003. The ballot count determined that a majority approved the merger, with the final tally of 56.2% of the voters approving the merger and 46.5% of those voting disapproving the merger.

The Railway Labor Act requires only that the Board investigate a transfer of certification based on a union merger rather than mandating any procedures for such an investigation. *Continental Airlines, Inc., v. Nat'l Mediation Brd.*, 793 F. Supp. 330 (D.D.C. 1991), *aff'd mem.*, 957 F.2d 911 (D.C. Cir. 1992), *cert. denied*, 493 U.S. 974 (1992).

In most instances, the Board grants a transfer request based upon assertions contained in the request letters. *Consolidated Rail Corp.*, 28 NMB 30 (2000); *Big Sky Transp. Co.*, 25 NMB 376 (1998); *Desert Sun Airlines*, 24 NMB 137 (1997); *Northwest Airlines*, 18 NMB 446 (1991); *Transtar Airlines*, 14 NMB 377 (1987). The Board views an organization's decision to merge into another organization as an internal union matter and will grant requests for transfers of certification based on union mergers unless there is evidence of fraud or gross abuse in the merger or election. *Northwest Airlines*, *above* at 448.

There is no evidence of fraud or gross abuse in the merger or election process in this case. A majority of AFA's members voted by secret ballot to merge with CWA. Based on its investigation, the Board finds that AFA has merged with CWA. The Board's records are revised to reflect the transfer of the certification issued to AFA in NMB Case No. R-5732 to AFA - CWA.

By direction of the NATIONAL MEDIATION BOARD.

A handwritten signature in cursive script that reads "Mary L. Johnson".

Mary L. Johnson  
General Counsel